Belize

Making a Difference for Entrepreneurs





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ISBN: 978-0-8213-7960-8 E-ISBN: 978-0-8213-8630-9 DOI: 10.1596/978-0-8213-7960-8

ISSN: 1729-2638

Library of Congress Cataloging-in-Publication data has been applied for.

Printed in the United States

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Doing Business 2011 Business Reforms



Doing Business 2011: Making a Difference for Entrepreneurs is the eighth in a series of annual reports investigating regulations that enhance business activity and those that constrain it. Doing Business presents quantitative indicators on business regulations and the protection of property rights that can be compared across 183 economies, from Afghanistan to Zimbabwe, over time.

A set of regulations affecting 9 stages of a business's life are measured: starting a business, dealing with construction permits, registering property, getting credit, protecting investors, paying taxes, trading across borders, enforcing contracts and closing a business. Data in *Doing Business 2011* are current as of June 1, 2010*. The indicators are used to analyze economic outcomes and identify what reforms have worked, where, and why.

The Doing Business methodology has limitations. Other areas important to business such as an economy's proximity to large markets, the quality of its infrastructure services (other than those related to trading across borders), the security of property from theft and looting, the transparency of government procurement, macroeconomic conditions or the underlying strength of institutions, are not studied directly by Doing Business. To make the data comparable across economies, the indicators refer to a specific type of business, generally a local limited liability company operating in the largest business city. Because standard assumptions are used in the data collection, comparisons and benchmarks are valid across economies. The data not only highlight the extent of obstacles to doing business; they also help identify the source of those obstacles, supporting policymakers in designing reform.

The data set covers 183 economies: 46 in Sub-Saharan Africa, 32 in Latin America and the Caribbean, 25 in Eastern Europe and Central Asia, 24 in East Asia and Pacific, 18 in the Middle East and North Africa and 8 in South Asia, as well as 30 OECD high-income economies.

The following pages present the summary Doing Business indicators for Belize. The data used for this economy profile come from the Doing Business database and are summarized in graphs. These graphs allow a comparison of the economies in each region not only with one another but also with the "good practice" economy for each indicator.

The good-practice economies are identified by their position in each indicator as well as their overall ranking and by their capacity to provide good examples of business regulation to other countries. These good-practice economies do not necessarily rank number 1 in the topic or indicator, but they are in the top 10.

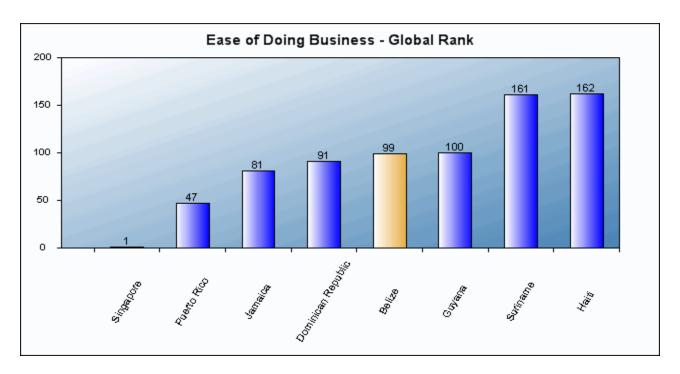
More information is available in the full report. *Doing Business 2011: Making a Difference for Entrepreneurs* presents the indicators, analyzes their relationship with economic outcomes and recommends reforms. The data, along with information on ordering the report, are available on the Doing Business website (www.doingbusiness.org).

Note: 2008-2010 Doing Business data and rankings have been recalculated to reflect changes to the methodology and the addition of new economies (in the case of the rankings).

^{*} Except for the Paying Taxes indicator that refers to the period January to December of 2009.

Belize is ranked 99 out of 183 economies. Singapore is the top ranked economy in the Ease of Doing Business.

Belize - Compared to global good practice economy as well as selected economies:



Belize's ranking in Doing Business 2011

Rank	Doing Business 2011
Ease of Doing Business	99
Starting a Business	148
Dealing with Construction Permits	4
Registering Property	134
Getting Credit	89
Protecting Investors	120
Paying Taxes	69
Trading Across Borders	119
Enforcing Contracts	168
Closing a Business	28

Starting a Business	Procedures (number)	9
	Time (days)	44
	Cost (% of income per capita)	47.9
	Min. capital (% of income per capita)	0.0
Dealing with Construction Permits	Procedures (number)	11
	Time (days)	66
	Cost (% of income per capita)	16.7
Registering Property	Procedures (number)	8
	Time (days)	60
	Cost (% of property value)	4.8
Getting Credit	Strength of legal rights index (0-10)	8
	Depth of credit information index (0-6)	0
	Public registry coverage (% of adults)	0.0
	Private bureau coverage (% of adults)	0.0
Protecting Investors	Extent of disclosure index (0-10)	3
	Extent of director liability index (0-10)	4
	Ease of shareholder suits index (0-10)	6
	Strength of investor protection index (0-10)	4.3
Paying Taxes	Payments (number per year)	40
	Time (hours per year)	147
	Profit tax (%)	24.7
	Labor tax and contributions (%)	7.0
	Other taxes (%)	1.4
	Total tax rate (% profit)	33.2
Trading Across Borders	Documents to export (number)	7
	Time to export (days)	21
	Cost to export (US\$ per container)	1710
	Documents to import (number)	6
	Time to import (days)	21
	Cost to import (US\$ per container)	1870

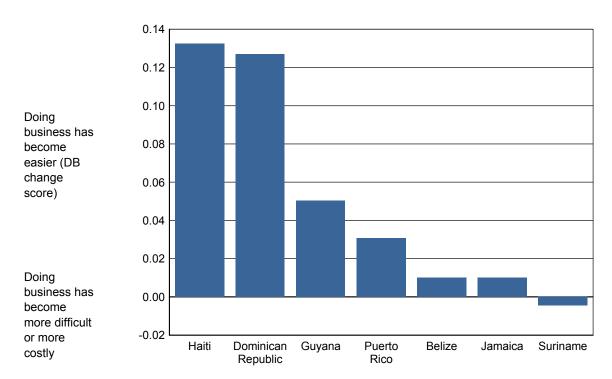
Enforcing Contracts	Procedures (number)	51
	Time (days)	892
	Cost (% of claim)	27.5
Closing a Business	Recovery rate (cents on the dollar)	63.6
	Time (years)	1.0
	Cost (% of estate)	23



The 5 year measure of cumulative change illustrates how the business regulatory environment has changed in 174 economies from *Doing Business 2006* to *Doing Business 2011*. Instead of highlighting which countries currently have the most business friendly environment, this new approach shows the extent to which an economy's regulatory environment for business has changed compared with 5 years ago.

This snapshot reflects all cumulative changes in an economy's business regulation as measured by the Doing Business indicators-such as a reduction in the time to start a business thanks to a one-stop shop or an increase in the strength of investor protection index thanks to new stock exchange rules that tighten disclosure requirements for related-party transactions.

This figure shows the distribution of cumulative change across the 9 indicators and time between *Doing Business 2006* and *Doing Business 2011*





Starting a Business

Many economies have undertaken reforms to smooth the starting a business process in stages—and often as part of a larger regulatory reform program. A number of studies have shown that among the benefits of streamlining the process to start a business have been greater firm satisfaction and savings and more registered businesses, financial resources and job opportunities. Economies with higher entry costs are associated with a larger informal sector and a smaller number of legally registered firms.

Some reform outcomes

In Egypt reductions of the minimum capital requirement in 2007 and 2008 led to an increase of more than 30% in the number of limited liability companies.

In Portugal creation of One-Stop Shop in 2006 and 2007 resulted in a reduction of time to start a business from 54 days to 5. In 2007 and 2008 new business registrations were up by 60% compared with 2006.

In Malaysia reduction of registration fees in 2008 led to an increase in registrations by 16% in 2009.

What does Starting a Business measure?

Procedures to legally start and operate a company (number)

- Preregistration (for example, name verification or reservation, notarization)
- Registration
- Post registration (for example, social security registration, company seal)

Time required to complete each procedure (calendar days)

- · Does not include time spent gathering information
- Each procedure starts on a separate day
- · Procedure completed once final document is received
- · No prior contact with officials

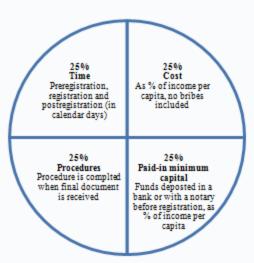
Cost required to complete each procedure (% of income per capita)

- Official costs only, no bribes
- No professional fees unless services required by law

Paid-in minimum capital (% of income per capita)

. Deposited in a bank or with a notary prior to registration begins

Starting a Business: getting a local limited liability company up and running Rankings are based on 4 subindicators



Case Study Assumptions

- Doing Business records all procedures that are officially required for an entrepreneur to start up and formally
 operate an industrial or commercial business.
- Any required information is readily available and that all agencies involved in the start-up process function without corruption.

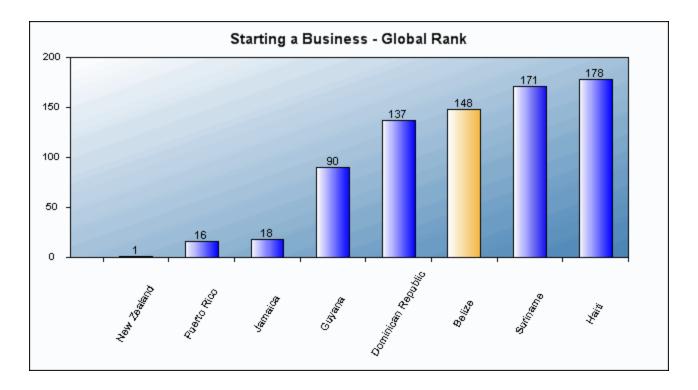
The business:

- is a limited liability company, located in the largest business city
- conducts general commercial activities
- is 100% domestically owned
- has a start-up capital of 10 times income per capita
- has a tumover of at least 100 times income per capita
- has at least 10 and up to 50 employees
- does not qualify for investment incentives or any special benefits
- leases the commercial plant and offices and is not a proprietor of real estate

1. Benchmarking Starting a Business Regulations:

Belize is ranked 148 overall for Starting a Business.

Ranking of Belize in Starting a Business - Compared to good practice and selected economies:



The following table shows Starting a Business data for Belize compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of income per capita)	Min. capital (% of income per capita)
Denmark*			0.0	
New Zealand*	1	1		0.0

Selected Economy				
Belize	9	44	47.9	0.0

Comparator Economies				
Dominican Republic	8	19	19.2	62.6
Guyana	8	30	18.7	0.0
Haiti	13	105	212.0	20.7
Jamaica	6	8	5.2	0.0
Puerto Rico	7	7	0.7	0.0
Suriname	13	694	119.9	0.6

^{*} The following economies are also good practice economies for :

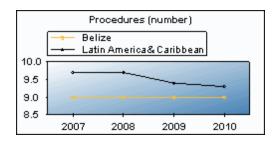
Procedures (number): Canada

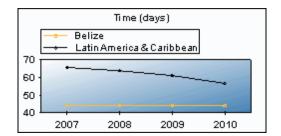
Cost (% of income per capita): Slovenia

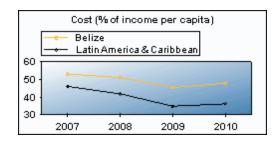
2. Historical data: Starting a Business in Belize

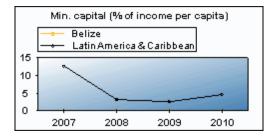
Starting a Business data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			145	148
Procedures (number)	9	9	9	9
Time (days)	44	44	44	44
Cost (% of income per capita)	53.1	51.1	45.5	47.9
Min. capital (% of income per capita)	0.0	0.0	0.0	0.0

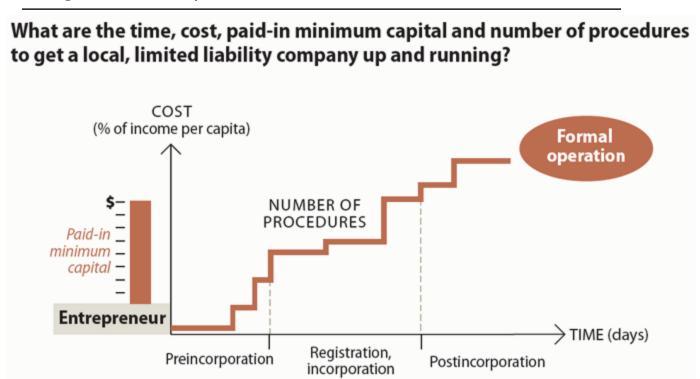
3. The following graphs illustrate the Starting a Business sub indicators in Belize over the past 4 years:











This table summarizes the procedures and costs associated with setting up a business in Belize.

STANDARDIZED COMPANY

Legal Form: Limited Liability Company

City: Belize City

Registration Requirements:

No:	Procedure	Time to complete	Cost to complete
1	Conduct a name search at the Companies' Registry	1	no charge
2	Register company statutes and memorandum and articles of association at the Companies' Registry	2	BZD 597
3	Submit application to City Council for a trade license	1	no charge
4	Receive inspection from City Council inspector	20	no charge
5 *	Pay for the trade license at the City Council	1	BZD 3,000
6	Make a company seal	2	BZD 125
7	Register the company for business tax at the income tax department	10	BZD 150
8 *	Register the company for general sales tax (GST) at the GST office	17	no charge

2

Starting a Business Details - Belize

Procedure 1	Conduct a name search at the Companies' Registry
Time to complete:	1
Cost to complete:	no charge
Comment:	The entrepreneur must travel to Belmopan, the capital, to visit the Companies' Registry and request a computerized name search of all existing Belizean company names, which takes a few minutes to complete as is free of charge. A request can also be done by e-mail, telephone or fax at a fee of BZD 50.
Procedure 2	Register company statutes and memorandum and articles of association at the Companies' Registry
Time to complete:	2
Cost to complete:	BZD 597
Comment:	The applicable fees are BZD 500 for the certificate of compliance, BZD 10 for filing, BZD 50 for registration, BZD 12 (each) for registering the statutes and the memorandum and articles of association, and BZD 14 for registering the directors to act on the company's behalf. The fees are paid directly at the Companies' Registry.
	At least two directors are required for this type of company. Each director must initially subscribe to at least one share, and for practical purposes, each share is worth BZD 1. Therefore, in practice, the minimum start-up capital is BZD 2.
	The documentation must include the following: - Identification for all directors and their representatives, if applicable Company statutes Memorandum and articles of association.
Procedure 3	Submit application to City Council for a trade license
Time to complete:	1
Cost to complete:	no charge
Comment:	The application prompts the City Council to send an inspector to visit the site. Although there are only four city council inspectors in Belize City, the inspector will usually arrive the next day.
	The documentation to submit an application for trade license shall include: - Certificate of compliance from the Companies' Registry (obtained in Procedure 2) Proof of residency.
Procedure 4	Receive inspection from City Council inspector
Time to complete:	20
Cost to complete:	no charge

Comment:

The city council inspector arrives, inspects, and submits findings to the council's trade license board. By law, the board must meet every 3 months, but in practice, it meets every 2 weeks to manage the high volume of trade license applications. At the end of the deliberation, the determination and assessment notice (25% of the inspector's assessed annual rental income of the business premises) will be couriered to the entrepreneur. About 2 days after the trade license board's decision and the entrepreneur's payment, the license will be hand delivered to the entrepreneur at no additional charge.

Procedure 5 Pay for the trade license at the City Council

Time to complete: 1

Cost to complete: BZD 3,000

Comment: Parties take the assessment notice to the City Council and pay 25% of the annual rental value of

the premises, according to the inspector's assessment.

Procedure 6 Make a company seal

Time to complete: 2

Cost to complete: BZD 125

Comment: The company must make a company seal. This can be done at any stationary store and costs

between BZD 50 and BZD 200, depending on whether it is rubber or embossed.

Procedure 7 Register the company for business tax at the income tax department

Time to complete: 10

Cost to complete: BZD 150

Comment: The founders must register the company with the income tax authorities before starting business,

by presenting a relevant certificate of compliance. The company receives the tax number in about 1 to 2 weeks. Operations may begin at this time but the company must withhold the taxes payable.

Failure to do so results in penalties and interest payable.

Procedure 8 Register the company for general sales tax (GST) at the GST office

Time to complete: 17

Cost to complete: no charge

Comment: The business must register with the general services tax authorities before starting business,

presenting a relevant certificate of compliance. However, final registration will not be confirmed until a few weeks later. Operations can begin during this time, but the company must withhold the

taxes payable. Failure to do so results in penalties and interest payable.

Procedure 9 Register the employees with the Social Security Board

Time to complete: 2

Cost to complete: no charge

Comment: All employees must be registered with the social security authorities. Confirmation of registration

will take a few months. Operations can begin in the meantime, but deductions must be taken during

this time.



Dealing with Construction Permits

In many economies, especially developing ones, complying with building regulations is so costly in time and money that many builders opt out. Builders may pay bribes to pass inspections or simply build illegally, leading to hazardous construction. Where the regulatory burden is large, entrepreneurs may tend to move their activity into the informal economy. There they operate with less concern for safety, leaving everyone worse off. In other economies compliance is simple, straightforward and inexpensive, yielding better results.

Some reform outcomes

In Burkina Faso, a one-stop shop for construction permits, "Centre de Facilitation des Actes de Construire", was opened in May 2008. The new regulation merged 32 procedures into 15, reduced the time required from 226 days to 122 and cut the cost by 40%. From May 2009 to May 2010 611 building permits were granted in Ouagadougou, up from an average of about 150 a year in 2002-06.

Toronto, Canada revamped its construction permitting process in 2005 by introducing time limits for different stages of the process and presenting a unique basic list of requirements for each project. Later it provided for electronic information and risk-based approvals with fast-track procedures. Between 2005 and 2008 the number of commercial building permits increased by 17%, the construction value of new commercial buildings by 84%.

What does the Dealing with Construction Permits indicator measure?

Procedures to legally build a warehouse (number)

- Submitting all relevant documents and obtaining all necessary clearances, licenses, permits and certificates
- Completing all required notifications and receiving all necessary inspections
- Obtaining utility connections for electricity, water, sewerage and a land telephone line
- Registering the warehouse after its completion (if required for use as collateral or for transfer of warehouse)

Time required to complete each procedure (calendar days)

- · Does not include time spent gathering information
- Each procedure starts on a separate day
- Procedure completed once final document is received.
- · No prior contact with officials

Cost required to complete each procedure (% of income per capita)

Official costs only, no bribes

Case Study Assumptions

The business:

- is a small to medium-size limited liability company in the construction industry, located in the economy's largest business city
- is 100% domestically and privately owned and operated
- has 60 builders and other employees
- has at least one employee who is a licensed architect and registered with the local association of architects

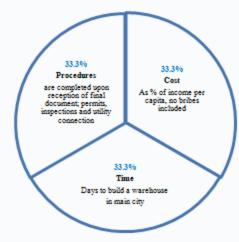
The warehouse:

- is a new construction (there was no previous construction on the land)
- has 2 stories, both above ground, with a total surface of approximately 1,300.6 sq. meters (14,000 sq. feet)
- · has complete architectural and technical plans prepared by a licensed architect
- will be connected to electricity, water, sewerage (sewage system, septic tank or their equivalent) and a land telephone line
- · will be used for general storage of non-hazardous goods, such as books
- will take 30 weeks to construct (excluding all delays due to administrative and regulatory requirements)

Dealing with Construction Permits:

Building a warehouse

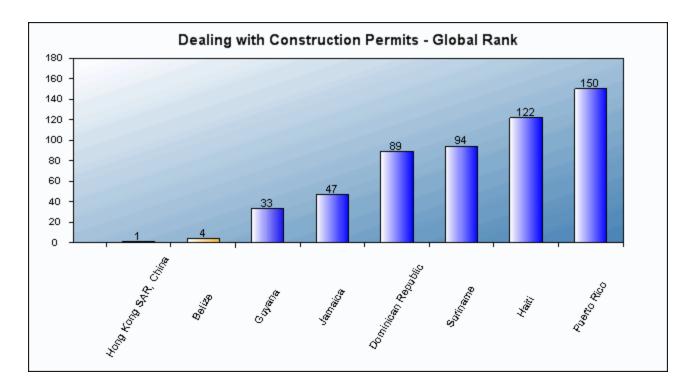
Rankings are based on 3 subindicators



1. Benchmarking Dealing with Construction Permits Regulations:

Belize is ranked 4 overall for Dealing with Construction Permits.

Ranking of Belize in Dealing with Construction Permits - Compared to good practice and selected economies:



The following table shows Dealing with Construction Permits data for Belize compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of income per capita)
Denmark	6		
Qatar			0.8
Singapore		25	

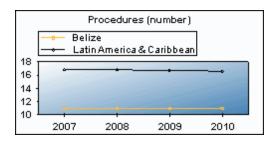
Selected Economy			
Belize	11	66	16.7

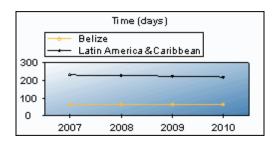
Comparator Economies			
Dominican Republic	17	214	126.7
Guyana	11	133	130.5
Haiti	11	1179	525.3
Jamaica	10	156	258.3
Puerto Rico	22	209	500.4
Suriname	14	431	88.9

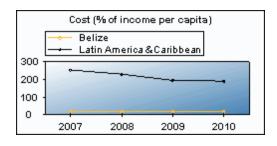
2. Historical data: Dealing with Construction Permits in Belize

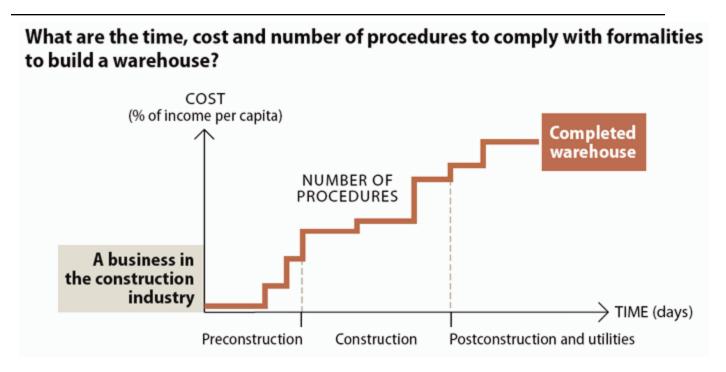
Dealing with Construction Permits data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			4	4
Procedures (number)	11	11	11	11
Time (days)	66	66	66	66
Cost (% of income per capita)	18.5	17.8	17.6	16.7

3. The following graphs illustrate the Dealing with Construction Permits sub indicators in Belize over the past 4 years:









The table below summarizes the procedures, time, and costs to build a warehouse in Belize.

BUILDING A WAREHOUSE

City: Belize City

Registration Requirements:

No:	Procedure	Time to complete	Cost to complete
1	Obtain a lot plan	2 days	BZD 30
2	Request building permit from the Central Building Authority	22 days	BZD 670
3	Receive foundation inspection	1 day	no charge
4	Receive City Council inspection	1 day	no charge
5	Obtain occupancy permit	2 days	no charge
6	Receive electricity inspection	1 day	no charge
7	Obtain electricity connection	7 days	BZD 100
8	Install electricity connection	1 day	no charge

9	Obtain water connection	14 days	BZD 50
10 *	Install water connection	1 day	BZD 450
11 *	Obtain fixed telephone line	14 days	BZD 50

^{*} Takes place simultaneously with another procedure.

Dealing with Construction Permits Details - Belize

Procedure 1	Obtain a lot plan
Time to complete:	2 days
Cost to complete:	BZD 30
Agency:	Lands Department
Comment:	The property title should include a lot plan. Otherwise, it can be obtained from the Lands Department. In about 30% of cases, the Lands Department will not have the lot plan in its records. In these cases, the construction company can hire a surveyor to draw up a new plan. This would take 2–3 weeks to complete and cost BZD 500–700.
Procedure ²	Request building permit from the Central Building Authority
Time to complete:	22 days
Cost to complete:	BZD 670
Agency:	Central Building Plan Authority, City Council
Comment:	To obtain a building permit, BuildCo must submit to the Central Building Authority an application form with the required fees and documents (see below). Depending on the location, an environmental compliance plan may be required. Other approving agencies would be the health and fire departments. Because they are a part of the committee, this is a one-stop approval process. During construction, an inspector visits the site at least four times to ensure that the structure corresponds to the agreed plans.
	With the application, BuildCo must submit the processing fee and three sets of plans, four site plans, and four location plans. The plans should include a drawing to scale, showing the plot boundaries in relation to adjoining roads, alleys, footpaths, and the position of any proposed building(s) on the same lot. Other information that should be included includes the layout of sewerage and drainage and detailed foundation plans, showing each floor and roof with typical cross-sections through the building indicating foundations, each floor, and the roof, with relative heights and levels of the lowest floor of the building and of the adjacent ground.
	Also to be submitted with the application are complete plans of all water-retaining structures with reinforced concrete detail, where used. These and other plans are required by the regulations under the Belize City Building Act, Chapter 131 and 40 of the Public Health Act (revised edition 2000). The city engineer must be informed of the start date of the above work.

Once the City Council receives the plans, it sends them to the engineering department. The engineering department then sends the plans to the Ministry of Housing, which returns them to the City Council. However, the Ministry of Housing Committee meets only once a month, and it responds to the City Council only once every 2 weeks. The council is responsible for local regulations, while the ministry administers regional regulations.

Throughout the approval process, the Building Plan Committee checks that the proposed project is in compliance with zoning, environmental, and fire safety requirements. Construction must begin within 6 months of the date the building permit is issued. The permit fee covers four site visits to inspect during four different phases.

Application fees and permit fees are as follows.

Residential:

- Less than or equal to 1,000 sq. ft.: BZD 50 plus BZD 0.10 per sq. ft.
- Over 1,000 sq. ft. BZD 100 plus BZD 0.15 per sq. ft.

Commercial:

- Less than or equal to 800 sq. ft.: BZD 150 plus BZD 0.20 per sq. ft. (banks, stores, restaurants, for example).
- Over 800 sq. ft.: BZD 175 plus BZD 0.25 per sq. ft. (hotels, bars, supermarkets, repair shops, beauty salons, for example).

Institutional:

- Less than or equal to 800 sq. ft.: BZD 150 + BZD 0.25 per sq. ft. (private schools or hospitals, for example).
- Over 800 sq. ft.: BZD 175 plus BZD 0.30 per sq. ft. (clinics or churches, for example). There is no charge for government buildings (public schools, for example).

Industrial:

Less than or equal to 1,000 sq. ft.: BZD 125 plus BDZ 0.35 per sq. ft. (warehouses, garages, for example).

Over 1,000 sq. ft.: BZD 150 plus BZD 0.40 per sq. ft. (factories, for example).

Amenities:

Swimming pool: BZD 150 plus BZD 1.00 per sq. ft.

Pier: BZD 2.00 per (running) ft. Fence: BZD 0.25 per ft.

Procedure 3 Receive foundation inspection

Time to complete: 1 day

Cost to complete: no charge

Agency: City Council

Comment: The building permit fee covers four site visits to inspect four different phases. To issue a

building permit, the City Council schedules two inspections, based on the building plans. Belize City is comprised of five districts, and each district has one inspector assigned to it. It usually takes a week for the inspector to come to the site after the request has been

placed

Procedure 4 Receive City Council inspection

Time to complete: 1 day

Cost to complete: no charge

Agency: City Council

Comment:

Procedure 5 Obtain occupancy permit

Time to complete: 2 days

Cost to complete: no charge

Agency: City Council

Comment: BuildCo must submit a form to the City Council so it can inspect and evaluate the

building. This is done at no charge. This procedure is done primarily for tax purposes.

Procedure 6 Receive electricity inspection

Time to complete: 1 day

Cost to complete: no charge

Agency: Belize Electric Company Ltd. (BECOL)

Comment:

Procedure 7 Obtain electricity connection

Time to complete: 7 days

Cost to complete: BZD 100

Agency: Belize Electric Company Ltd. (BECOL)

Comment:

Procedure 8 Install electricity connection

Time to complete: 1 day

Cost to complete: no charge

Agency: Belize Electric Company Ltd. (BECOL)

Comment:

Procedure 9 Obtain water connection

Time to complete: 14 days

Cost to complete: BZD 50

Agency: Belize Water Services Ltd. (BWS)

Comment: Some areas outside the city limits do not have sewage lines, so septic tanks are often

required.

Procedure 10 Install water connection

Time to complete: 1 day

Cost to complete: BZD 450

Agency: Belize Water Services Ltd. (BWS)

Comment:

Procedure 11 Obtain fixed telephone line

Time to complete: 14 days

Cost to complete: BZD 50

Agency: Belize Telemedia Limited (BTL)

Comment:



Registering Property

Ensuring formal property rights is fundamental. Effective administration of land is part of that. If formal property transfer is too costly or complicated, formal titles might go informal again. *Doing Business* records the full sequence of procedures necessary for a business to purchase a property from another business and transfer the property title to the buyer's name. In the past 6 years 105 economies undertook 146 reforms making it easier to transfer property. Globally, the time to transfer property fell by 38% and the cost by 10% over this time. The most popular feature of property registration reform in these 6 years, implemented in 52 economies, was lowering transfer taxes and government fees.

Some reform outcomes

Georgia now allows property transfers to be completed through 500 authorized users, notably banks. This saves time for entrepreneurs. A third of people transferring property in 2009 chose authorized users, up from 7% in 2007. Also, Georgia's new electronic registry managed 68,000 sales in 2007, twice as many as in 2003.

Belarus's unified and computerized registry was able to cope with the addition of 1.2 million new units over 3 years. The registry issued 1 million electronic property certificates in 2009.

What does the Registering Property indicator measure?

Procedures to legally transfer title on immovable property (number)

- Preregistration (for example, checking for liens, notarizing sales agreement, paying property transfer taxes)
- · Registration in the economy's largest business city
- Post registration (for example, transactions with the local authority, tax authority or cadastre)

Time required to complete each procedure (calendar days)

- · Does not include time spent gathering information
- Each procedure starts on a separate day
- Procedure completed once final document is received
- · No prior personal contact with officials

Cost required to complete each procedure (% of property value)

- · Official costs only, no bribes
- No value added or capital gains taxes included

Case Study Assumptions

The parties (buyer and seller):

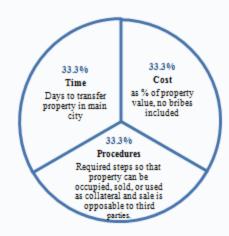
- Are limited liability companies, 100% domestically and privately owned.
- Are located in the periurban area of the economy's largest business city.
- Have 50 employees each, all of whom are nationals.
- Perform general commercial activities.

The property (fully owned by the seller):

- Has a value of 50 times income per capita. The sale price equals the value.
- Has no mortgages attached and has been under the same ownership for the past 10 years.
- Is registered in the land registry or cadastre, or both, and is free of title disputes.
- Is located in a periurban commercial zone, and no rezoning is required.
- Consists of a 557.4 square meters (6,000 square feet) land and 10 years old 2-story warehouse of 929 square meters (10,000 square feet) located on the land. The warehouse is in good condition and complies with all safety standards, building codes and legal requirements. The property will be transferred in its entirety.

<u>Registering Property</u>: transfer of property between 2 local companies

Rankings are based on 3 subindicators



1. Benchmarking Registering Property Regulations:

Belize is ranked 134 overall for Registering Property.

Ranking of Belize in Registering Property - Compared to good practice and selected economies:



The following table shows Registering Property data for Belize compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of property value)
New Zealand*		2	
Norway*	1		
Saudi Arabia			0.0

Selected Economy			
Belize	8	60	4.8

Comparator Economies			
Dominican Republic	7	60	3.7
Guyana	6	34	4.5
Haiti	5	405	6.3
Jamaica	6	37	7.5
Puerto Rico	8	194	0.9
Suriname	6	197	13.8

st The following economies are also good practice economies for :

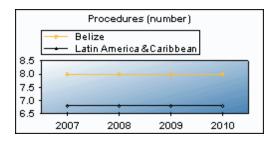
Procedures (number): United Arab Emirates

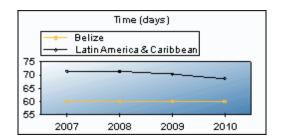
Time (days): Saudi Arabia, Thailand, United Arab Emirates

2. Historical data: Registering Property in Belize

Registering Property data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			132	134
Procedures (number)	8	8	8	8
Time (days)	60	60	60	60
Cost (% of property value)	4.7	4.7	4.8	4.8

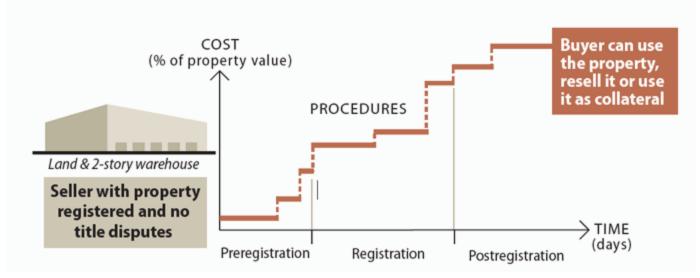
3. The following graphs illustrate the Registering Property sub indicators in Belize over the past 4 years:







What are the time, cost and number of procedures required to transfer a property between 2 local companies?



This topic examines the steps, time, and cost involved in registering property in Belize.

STANDARDIZED PROPERTY

Property Value: 404,526.40

City: Belize City

Registration Requirements:

No:	Procedure	Time to complete	Cost to complete
1	Conduct a search of the property records at the Lands Department	1 day	no cost
2 *	Obtain tax clearance from the Lands Tax Department	1 day (simultaneous with procedure 3)	no cost
3 *	Tax clearance stamped on the transfer instrument	5 - 10 days (simultaneous with procedure 2)	no cost
4	Property is valued by the Valuation Department	10-30 days	no cost
5	Justice of the Peace attests the transfer instrument	1 day	no cost
6	Pay registration fees and stamp duty	1 - 2 days	15 BZD x 2 (for land certificate and registration) + 5% (property value after the first BD 20000) (stamp duty)

7	Register the transfer at the Lands Registry	21 - 30 days	(paid in procedure 6)
8	Notify City Council of change in ownership	1 - 2 days	no cost

^{*} Takes place simultaneously with another procedure.

Registering Property Details - Belize

Procedure 1	Conduct a search of the property records at the Lands Department
Time to complete:	1 day
Cost to complete:	no cost
Agency:	Lands Department
Comment:	A search of the property records should be done at the Lands Department where the property is located, to check for encumbrances or liens.
Procedure 2	Obtain tax clearance from the Lands Tax Department
Time to complete:	1 day (simultaneous with procedure 3)
Cost to complete:	no cost
Agency:	Lands Tax Department
Comment:	Tax receipts up to the current fiscal year are obtained at the Lands Tax Department. If the property is to be transferred before the fiscal year ends, the seller may pay the property taxes up through that date, and then the buyer agrees to reimburse the seller—either through the sale price or aside.
	Tay alaayanaa stampad on tha tuanafay instrument
Procedure ³	Tax clearance stamped on the transfer instrument
Procedure 3 Time to complete:	5 - 10 days (simultaneous with procedure 2)
Time to complete:	5 - 10 days (simultaneous with procedure 2)
Time to complete: Cost to complete:	5 - 10 days (simultaneous with procedure 2) no cost Tax clearance is proven twice: first with receipts, and second with a stamp from the Lands Tax
Time to complete: Cost to complete: Comment:	5 - 10 days (simultaneous with procedure 2) no cost Tax clearance is proven twice: first with receipts, and second with a stamp from the Lands Tax Department on the actual transfer instrument.
Time to complete: Cost to complete: Comment: Procedure 4	5 - 10 days (simultaneous with procedure 2) no cost Tax clearance is proven twice: first with receipts, and second with a stamp from the Lands Tax Department on the actual transfer instrument. Property is valued by the Valuation Department
Time to complete: Cost to complete: Comment: Procedure 4 Time to complete:	5 - 10 days (simultaneous with procedure 2) no cost Tax clearance is proven twice: first with receipts, and second with a stamp from the Lands Tax Department on the actual transfer instrument. Property is valued by the Valuation Department 10-30 days

Procedure 5	Justice of the Peace attests the transfer instrument
Time to complete:	1 day
Cost to complete:	no cost
Agency:	Justice of the Peace
Comment:	It is not required to have a lawyer draft the transfer instrument, but it should be either notarized (for a fee) or attested by a Justice of the Peace. Most people choose the latter option as it is free of charge.
Procedure 6	Pay registration fees and stamp duty
Time to complete:	1 - 2 days
Cost to complete:	15 BZD x 2 (for land certificate and registration) + 5% (property value after the first BD 20000) (stamp duty)
Agency:	Lands Registry
Comment:	Registration fees and stamp duty are paid to the cashier at the Lands Registry. To pay stamp duty, the receipt from the valuation in procedure 4 is presented and 5% of the assessed value after the first BD 20000 charged.
Procedure 7	Register the transfer at the Lands Registry
Time to complete:	21 - 30 days
Cost to complete:	(paid in procedure 6)
Agency:	Lands Registry
Comment:	There are three systems of land registration operating in Belize. The property in question is located around Belize City and is most likely under the Registered Land Act, whereby transfers occur by Land Certificate. Other properties may be under 'deed of conveyance' or 'certificate of title', in which case the transfer process would be slightly different. In this case, the land certificate would need to be transferred at the Lands Registry in Belmopan, and would take about 3 – 4 weeks to process and receive a new certificate. Documentation required: -receipts of payment of registration fees and stamp duty -transfer instrument -proof of identification of the parties
Procedure 8	Notify City Council of change in ownership
Time to complete:	1 - 2 days
Cost to complete:	no cost
Agency:	City Council

Comment:

The City Council updates the property tax records to reflect the new ownership.



Getting Credit

Through two sets of indicators, *Doing Business* assesses the legal rights of borrowers and lenders with respect to secured transactions and the sharing of credit information. The depth of credit information index measures rules and practices affecting the coverage, scope and accessibility of credit information available through either a public credit registry or a private credit bureau. Credit information systems mitigate the 'information asymmetry' in lending and enable lenders to view a borrower's financial history (positive or negative), providing them with valuable information to consider when assessing risk. Credit information systems benefit borrowers as well, allowing good borrowers to establish a reputable credit history which will enable them to access credit more easily. The Legal Rights Index measures the degree to which collateral and bankruptcy laws protect the rights of borrowers and lenders and thus facilitate lending. Sound collateral laws will enable businesses to use their assets, especially movable property, as security to generate capital while having strong creditor's rights has been associated with higher ratios of private sector credit to GDP.

Some reform outcomes

After Vietnam's new Civil Code was enacted in 2005, a decree further clarified the provisions governing secured transactions. Since the inclusion of the new provisions, the number of registrations increased from 43,000 (2005) to 120,000 (end of 2008).

In 2008, when **Zambia** established a private credit bureau, its database initially covered about 25,000 borrowers. Thanks to a strong communication campaign and a central bank directive, coverage has grown 10-fold in the past 2 years, exceeding 200,000 by the beginning of 2010.

What do the Getting Credit indicators measure?

Strength of legal rights index (0-10)

- Protection of rights of borrowers and lenders through collateral laws
- Protection of secured creditors' rights through bankruptcy laws

Depth of credit information index (0-6)

 Scope and accessibility of credit information distributed by public credit registries and private credit bureaus

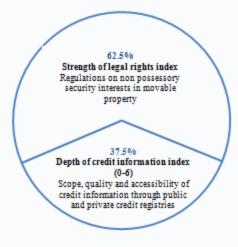
Public credit registry coverage (% of adults)

 Number of individuals and firms listed in public credit registry as percentage of a dult population

Private credit bureau coverage (% of adults)

 Number of individuals and firms listed in largest private credit bureau as percentage of a dult population

Getting Credit: collateral rules and credit information



Note: Private bureau coverage and public credit registry coverage are measured but do not count for the rankings.

Case Study Assumptions (applying to the Legal Rights Index only)

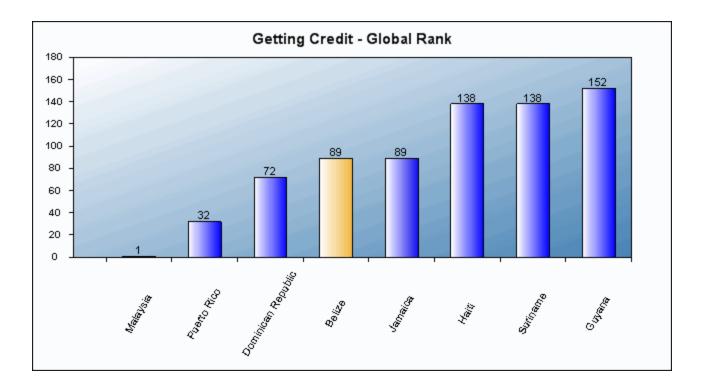
The Debtor

- is a Private Limited Liability Company
- · has its Headquarters and only base of operations in the largest business city
- · obtains a loan from a local bank (the Creditor) for an amount up to 10 times income (GNI) per capita
- Both creditor and debtor are 100% domestically owned.

1. Benchmarking Getting Credit Regulations:

Belize is ranked 89 overall for Getting Credit.

Ranking of Belize in Getting Credit - Compared to good practice and selected economies:



The following table shows Getting Credit data for Belize compared to good practice and comparator economies:

Good Practice Economies	Strength of legal rights index (0-10)	Depth of credit information index (0-6)	Public registry coverage (% of adults)	Private bureau coverage (% of adults)
New Zealand*				100.0
Portugal			67.1	
Singapore*	10			
United Kingdom		6		

8	0	0.0	0.0
	8	8 0	8 0 0.0

Comparator Economies				
Dominican Republic	3	6	28.5	47.3
Guyana	4	0	0.0	0.0
Haiti	3	2	0.7	0.0
Jamaica	8	0	0.0	0.0
Puerto Rico	7	5	0.0	71.5
Suriname	5	0	0.0	0.0

st The following economies are also good practice economies for :

Strength of legal rights index (0-10): Hong Kong, China, Kenya, Kyrgyz Republic, Malaysia

Private bureau coverage (% of adults): Argentina, Australia, Canada, Iceland, Ireland, Norway, Sweden, United Kingdom, United States

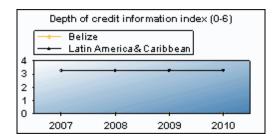
27 countries have the highest credit information index.

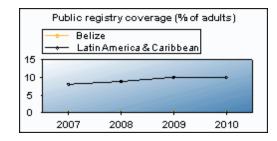
2. Historical data: Getting Credit in Belize

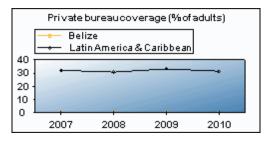
Getting Credit data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			87	89
Strength of legal rights index (0-10)	8	8	8	8
Depth of credit information index (0-6)	0	0	0	0
Private bureau coverage (% of adults)	0.0	0.0	0.0	0.0
Public registry coverage (% of adults)	0.0	0.0	0.0	0.0

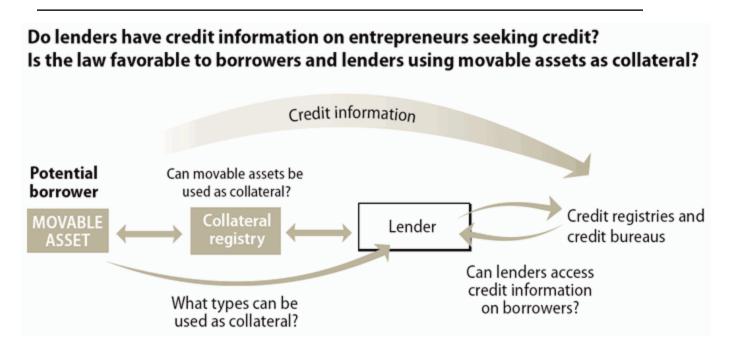
3. The following graphs illustrate the Getting Credit sub indicators in Belize over the past 4 years:











The following table summarize legal rights of borrowers and lenders, and the availability and legal framework of credit registries in Belize.

Getting Credit Indicators (2010)			Indicator
Private bureau coverage (% of adults)	Private credit bureau	Public credit registry	0
Are data on both firms and individuals distributed?	No	No	0
Are both positive and negative data distributed?	No	No	0
Does the registry distribute credit information from retailers, trade creditors or utility companies as well as financial institutions?	No	No	0
Are more than 2 years of historical credit information distributed?	No	No	0
Is data on all loans below 1% of income per capita distributed?	No	No	0
Is it guaranteed by law that borrowers can inspect their data in the largest credit registry?	No	No	0
Coverage	0.0	0.0	
N. a.k.a. Chall all		0	0
Number of individuals		0	0
Number of firms		0	0

Strength of legal rights index (0-10)	8
Can any business use movable assets as collateral while keeping possession of the assets; and any financial institution accept such assets as collateral?	Yes
Does the law allow businesses to grant a non possessory security right in a single category of movable assets, without requiring a specific description of collateral?	Yes
Does the law allow businesses to grant a non possessory security right in substantially all of its assets, without requiring a specific description of collateral?	Yes
May a security right extend to future or after-acquired assets, and may it extend automatically to the products, proceeds or replacements of the original assets?	Yes
Is a general description of debts and obligations permitted in collateral agreements, so that all types of obligations and debts can be secured by stating a maximum amount rather than a specific amount between the parties?	Yes
Is a collateral registry in operation, that is unified geographically and by asset type, as well as indexed by the grantor's name of a security right?	Yes
Do secured creditors have absolute priority to their collateral outside bankruptcy procedures?	No
Do secured creditors have absolute priority to their collateral in bankruptcy procedures?	No
During reorganization, are secured creditors' claims exempt from an automatic stay on enforcement?	Yes
Does the law authorize parties to agree on out of court enforcement?	Yes



Protecting Investors

Stronger investor protections matter for the ability of companies to raise the capital needed to grow, innovate, diversify and compete. This is all the more crucial in times of financial crisis when entrepreneurs must navigate through defiant environments to finance their activities. Using 3 indices of investor protection, *Doing Business* measures how economies regulate a standard case of self-dealing, use of corporate assets for personal gains. Since 2005, 51 economies have strengthened investor protections as measured by *Doing Business*.

Some reform outcomes

In Indonesia, an economy that consistently improved its laws regulating investor protections, the number of firms listed on the Indonesia Stock Exchange increased from 331 to 396 between 2004 and 2009. Meanwhile, market capitalization grew from 680 trillion rupiah (\$75 billion) to 1,077 trillion rupiah (\$119 billion).

After Thailand amended its laws in 2006 and 2008, more than 85 transactions that failed to comply with the disclosure standards were suspended. Thirteen were deemed prejudicial and were therefore canceled, thus preventing damage to the companies involved and preserving their value. Companies were not deterred either, as more than 30 new companies joined the stock exchange since 2005 bringing the number of listed companies to 523.

What do the Protecting Investors indicators measure?

Extent of disclosure index (0-10)

- · Who can approve related-party transactions
- Requirements for external and internal disclosure in case of related-party transactions

Extent of director liability index (0-10)

- Ability of shareholders to hold the interested party and the approving body liable in case of a prejudicial related-party transaction
- Available legal remedies (damages, repayment of profits, fines, imprisonment and rescission of the transaction)
- Ability of shareholders to sue directly or derivatively

Ease of shareholder suits index (0-10)

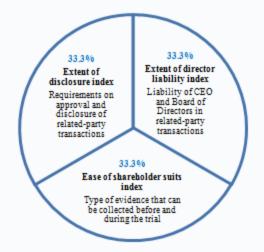
- Documents and information available during trial
- Access to internal corporate documents (directly or through a government inspector)

Strength of investor protection index (0-10)

 Simple average of the extent of disclosure, extent of director liability and ease of shareholder suits indices

<u>Protecting Investors</u>: minority shareholder rights in related-party transactions

Rankings are based on 3 subindicators



Case Study Assumptions

The business (Buyer):

- Is a publicly traded corporation listed on the economy's most important stock exchange (or at least a large private company with multiple shareholders).
- Has a board of directors and a chief executive officer (CEO) who may legally act on behalf of Buyer where permitted, even if this is not specifically required by law.

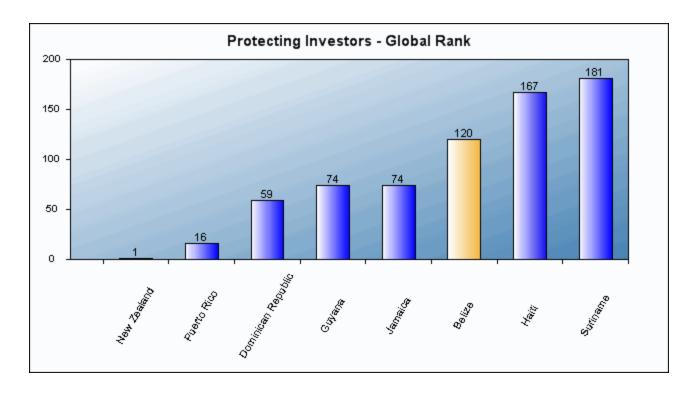
The transaction

- Mr. James, a director and the majority shareholder of the company, proposes that the company purchase used trucks from another company he owns.
- The price is higher than the going price for used trucks, but the transaction goes forward.
- All required approvals are obtained, and all required disclosures made, though the transaction is prejudicial to the purchasing company.
- Shareholders sue the interested parties and the members of the board of directors.

1. Benchmarking Protecting Investors Regulations:

Belize is ranked 120 overall for Protecting Investors.

Ranking of Belize in Protecting Investors - Compared to good practice and selected economies:



The following table shows Protecting Investors data for Belize compared to good practice and comparator economies:

Good Practice Economies	Strength of investor protection index (0-10)
New Zealand	9.7

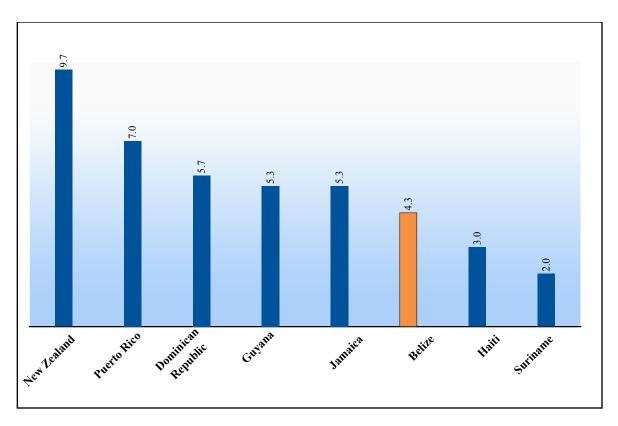
Selected Economy	
Belize	4.3

Comparator Economies	
Dominican Republic	5.7
Guyana	5.3
Haiti	3.0
Jamaica	5.3
Puerto Rico	7.0
Suriname	2.0

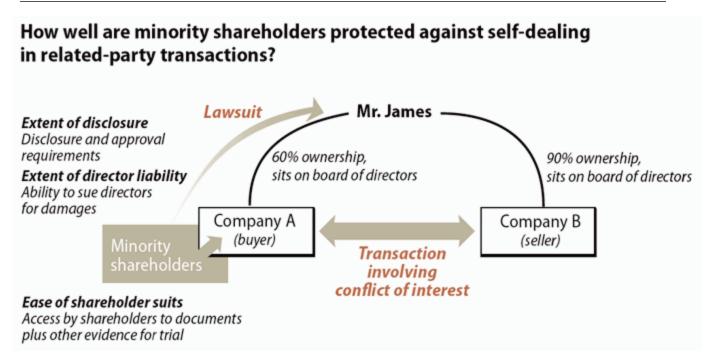
2. Historical data: Protecting Investors in Belize

Protecting Investors data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			119	120
Strength of investor protection index (0-10)	4.3	4.3	4.3	4.3

3. The following graph illustrates the Protecting Investors index in Belize compared to best practice and selected Economies:



Note: The higher the score, the greater the investor protection.



The table below provides a full breakdown of how the disclosure, director liability, and shareholder suits indexes are calculated in Belize.

Protecting Investors Data (2010)	Indicator
Extent of disclosure index (0-10)	3
What corporate body provides legally sufficient approval for the transaction?	1
Whether immediate disclosure of the transaction to the public and/or shareholders is required?	0
Whether disclosure of the transaction in published periodic filings (annual reports) is required?	1
Whether disclosure of the conflict of interest by Mr. James to the board of directors is required?	1
Whether an external body must review the terms of the transaction before it takes place?	0
Extent of director liability index (0-10)	4
Whether shareholders can hold Mr. James liable for the damage that the Buyer-Seller transaction causes to the company?	1
Whether shareholders can hold the approving body (the CEO or board of directors) liable for the damage that the Buyer-Seller transaction causes to the company?	1
Whether a court can void the transaction upon a successful claim by a shareholder plaintiff?	0
Whether Mr. James pays damages for the harm caused to the company upon a successful claim by the shareholder plaintiff?	1

Whether Mr. James repays profits made from the transaction upon a successful claim by the shareholder plaintiff?	0
Whether fines and imprisonment can be applied against Mr. James?	0
Whether shareholders can sue directly or derivatively for the damage that the Buyer-Seller transaction causes to the company?	1
Ease of shareholder suits index (0-10)	6
Whether the plaintiff can obtain any documents from the defendant and witnesses during trial?	1
Whether the plaintiff can directly question the defendant and witnesses during trial?	2
Whether the plaintiff can request categories of documents from the defendant without identifying specific ones?	1
Whether shareholders owning 10% or less of Buyer's shares can request an inspector to investigate the transaction?	0
Whether the level of proof required for civil suits is lower than that of criminal cases?	1
Whether shareholders owning 10% or less of Buyer's shares can inspect transaction documents before filing suit?	1
Strength of investor protection index (0-10)	4.3



Taxes are essential to provide public amenities, infrastructure and services which are crucial for a properly functioning economy. *Doing Business* data show that economies where it is more difficult and costly to pay taxes have larger shares of informal sector activity. More than 60% of economies have reformed in the last 6 years and are starting to see concrete results.

Some reform outcomes

Colombia introduced a new electronic system for social security and labor taxes in 2006 and by 2008 the social security contributions collected from small and medium-size companies rose by 42%, to 550 billion pesos.

Mauritius reduced the corporate income tax rate from 25% to 15% and removed exemptions and industry-specific allowances in 2006 and saw their corporate income tax revenue grow by 27% in the following year, and in 2008/09 it increased by 65%.

What do the Paying taxes indicators measure?

Tax payments for a manufacturing company in 2009 (number per year adjusted for electronic or joint filing and payment)

- Total number of taxes and contributions paid, including consumption taxes (value added tax, sales tax or goods and service tax)
- · Method and frequency of filing and payment

Time required to comply with 3 major taxes (hours per year)

- · Collecting information and computing the tax payable
- · Completing tax return forms, filing with proper agencies
- · Arranging payment or withholding
- · Preparing separate tax accounting books, if required

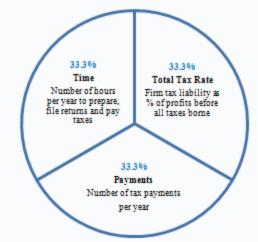
Total tax rate (% of profit)

- Profit or corporate income tax
- Mandatory social contributions and labor taxes paid by the employer
- Property and property transfer taxes
- Dividend, capital gains and financial transactions taxes
- · Waste collection, vehicle, road and other taxes

Case Study Assumptions

- TaxpayerCo is a medium-size business that started operations 2 years ago.
- Tax practitioners are asked to review its financial statements, as well as a standard list of transactions that the company completed during the year.
- Respondents are asked how much in taxes and mandatory contributions the business must pay and what the
 process is for doing so.
- The business starts from the same financial position in each economy. All the taxes and mandatory
 contributions paid during the second year of operation are recorded.
- Taxes and mandatory contributions are measured at all levels of government
- Taxes and mandatory contributions include corporate income tax, turnover tax, all labor taxes and contributions
 paid by the company.
- A range of standard deductions and exemptions are also recorded.

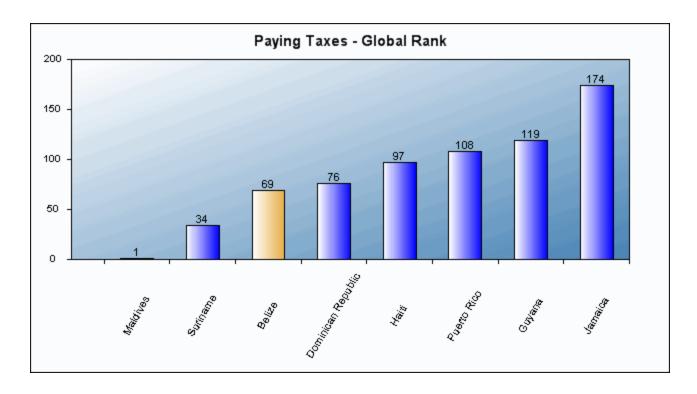
Paying Taxes: tax compliance for a local manufacturing company
Rankings are based on 3 subindicators



1. Benchmarking Paying Taxes Regulations:

Belize is ranked 69 overall for Paying Taxes.

Ranking of Belize in Paying Taxes - Compared to good practice and selected economies:



The following table shows Paying Taxes data for Belize compared to good practice and comparator economies:

Good Practice Economies	Payments (number per year)	Time (hours per year)	Total tax rate (% profit)
Maldives*	3	0	
Timor-Leste			0.2

Selected Economy			
Belize	40	147	33.2

Comparator Economies			
Dominican Republic	9	324	40.7
Guyana	34	288	38.9
Haiti	42	160	40.1
Jamaica	72	414	50.1
Puerto Rico	16	218	67.7
Suriname	17	199	27.9

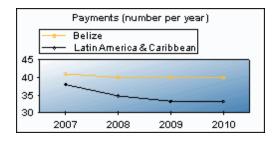
^{*} The following economies are also good practice economies for :

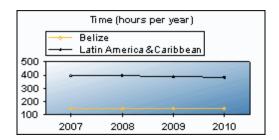
Payments (number per year): Qatar

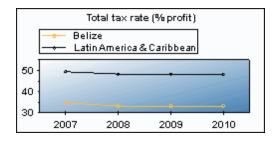
2. Historical data: Paying Taxes in Belize

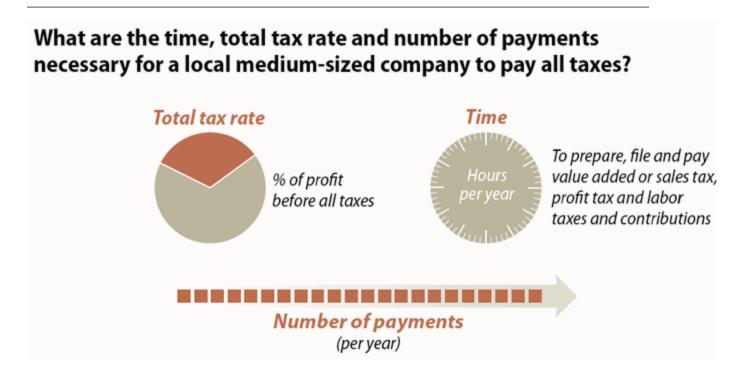
Paying Taxes data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			65	69
Total tax rate (% profit)	34.8	33.2	33.2	33.2
Payments (number per year)	41	40	40	40
Time (hours per year)	147	147	147	147

3. The following graphs illustrate the Paying Taxes sub indicators in Belize over the past 4 years:









The table below addresses the taxes and mandatory contributions that a medium-size company must pay or withhold in a given year in Belize, as well as measures of administrative burden in paying taxes.

Tax or mandatory contribution	Payments (number)	Notes on Payments	Time (hours)	Statutory tax rate		Fotaltax rate % profit)	Notes on TTR
VAT/GST	12		60	10.0%	value added		
Fuel tax	1					0.00	
vehicle tax	1			various rates	ranges between 250-300 BZ	0.10 D	
property tax	1			10.0%	rental value of property	0.50	
Business license	1			25.0%	rental value of business premises	0.80	
social security	12		60	various rates	gross salarie	s 7.00	
Business tax or CIT	12		27	1.75% or 25%	turnover or profit	24.70	
Totals	40		147			33.2	



Trading Across Borders

Making trade between countries easier is increasingly important for business in today's globalized world. Excessive document requirements, burdensome customs procedures, inefficient port operations and inadequate infrastructure all lead to extra costs and delays for exporters and importers, stifling trade potential. Trade facilitation tools such as electronic data interchange systems, risk-based inspections, and single windows help improve an economy's trading environment and boost firms' international competitiveness. *Doing Business* trade indicators take into account documents, cost and time associated with every procedure for trading a standard shipment of goods by ocean transport. Research indicates that exporters in developing countries have much more to gain by a 10% drop in their trading costs than from a similar decrease of the tariffs applied to their products in global markets.

Some reform outcomes

In Georgia, reducing customs clearance time by a day has led to operational savings of an estimated \$288 per truck, or an annual \$133 million for the country's whole trading community given the growing amount of cross-border trade in recent years.

In **Korea**, predictable cargo processing times and rapid turnover by ports and warehouses provide a benefit to the Korean economy of some \$2 billion annually.

What do the Trading Across Borders indicators measure?

Documents required to export and import (number)

- Bank documents
- Customs clearance documents
- · Port and terminal handling documents
- Transport documents

Time required to export and import (days)

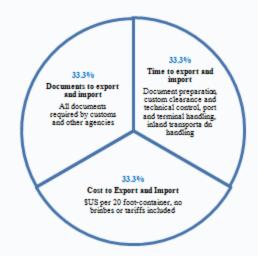
- · Obtaining all the documents
- Inland transport and handling
- · Customs clearance and inspections
- Port and terminal handling
- · Does not include ocean transport time

Cost required to export and import (US\$ per container)

- All documentation
- Inland transport and handling
- Customs clearance and inspections
- · Port and terminal handling
- · Official costs only, no bribes

<u>Trading Across Borders</u>: exporting and importing by ocean transport

Rankings are based on 3 subindicators



Case Study Assumptions

The Business

- Has at least 60 employees and is located in the economy's largest business city
- Is a private, limited liability company, which exports more than 10% of its sales. It is fully domestically owned
 and does not operate in an export processing zone or an industrial estate with special export or import privileges

The traded product

- Is transported in a dry-cargo, 20-foot full container load; weighs 10 tons and is valued at \$20,000
- Is not hazardous or include military items; it does not require special phytosanitary or environmental safety standards, refrigeration or any other special environment
- · Is one of the economy's leading export or import products

1. Benchmarking Trading Across Borders Regulations:

Belize is ranked 119 overall for Trading Across Borders.

Ranking of Belize in Trading Across Borders - Compared to good practice and selected economies:



The following table shows Trading Across Borders data for Belize compared to good practice and comparator economies:

Good Practice Economies	Documents to export (number)	Time to export (days)	Cost to export (US\$ per container)	Documents to import (number)	Time to import (days)	Cost to import (US\$ per container)
Denmark*		5				
France	2			2		
Malaysia			450			
Singapore					4	439
Selected Economy						
Belize	7	21	1710	6	21	1870
Comparator Economies						
Dominican Republic	6	9	916	7	10	1150
Guyana	7	19	730	8	22	745
Haiti	8	35	1005	10	33	1545
Jamaica	6	21	1750	6	22	1420
Puerto Rico	7	15	1250	10	16	1250
		I.				

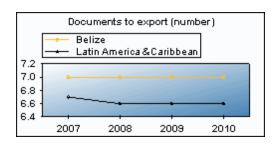
 $^{{\}it * The following economies are also good practice economies for:}$

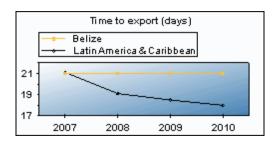
Time to export (days): Estonia

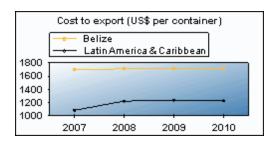
2. Historical data: Trading Across Borders in Belize

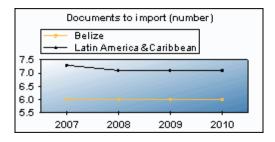
Trading Across Borders data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			118	119
Cost to export (US\$ per container)	1700	1710	1710	1710
Cost to import (US\$ per container)	1855	1870	1870	1870
Documents to export (number)	7	7	7	7
Documents to import (number)	6	6	6	6
Time to export (days)	21	21	21	21
Time to import (days)	21	21	21	21

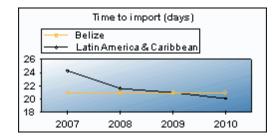
3. The following graphs illustrate the Trading Across Borders sub indicators in Belize over the past 4 years:

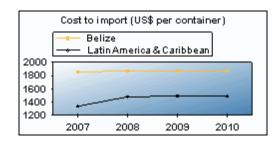


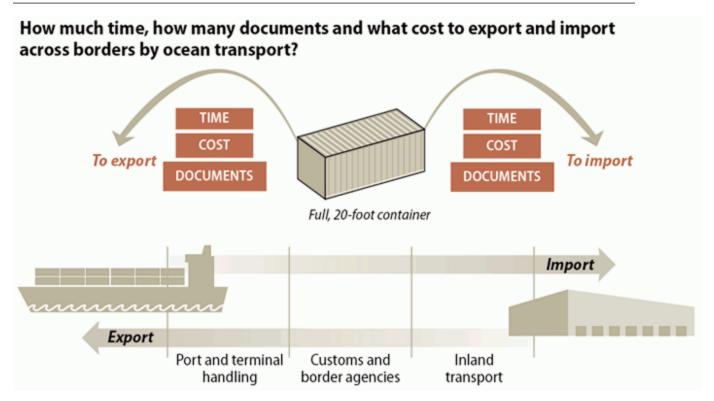












These tables list the procedures necessary to import and export a standardized cargo of goods in Belize. The documents required to export and import the goods are also shown.

Nature of Export Procedures (2010)	Duration (days)	US\$ Cost
Documents preparation	9	510
Customs clearance and technical control	4	350
Ports and terminal handling	5	450
Inland transportation and handling	3	400
Totals	21	1710

Nature of Import Procedures (2010)	Duration (days)	US\$ Cost
Documents preparation	10	570
Customs clearance and technical control	4	350
Ports and terminal handling	4	550
Inland transportation and handling	3	400
Totals	21	1870

Documents for Export and Import

Export
Bill of lading
Certificate of origin
Commercial invoice
Customs export declaration
Health certificate
Packing list
Terminal handling receipts
Import
Bill of lading
Certificate of origin
Commercial invoice
Customs import declaration
Packing list
Terminal handling receipts



Enforcing Contracts

Well functioning courts help businesses expand their network and markets. Where contract enforcement is efficient, firms have greater access to credit and are more likely to engage with new borrowers or customers. Doing Business measures the efficiency of the judicial system in resolving a commercial sale dispute before local courts. Following the step-by-step evolution of a standardized case study, data relating to the time, cost and procedural complexity of resolving a commercial lawsuit are collected through study of the codes of civil procedure and other court regulations, as well as through surveys completed by local litigation lawyers (and, in a quarter of the countries, by judges as well).

Some reform outcomes

In Rwanda the implementation of specialized commercial courts in May 2008 resulted in a significant decrease of the case backlog, and contributed to reduce the time to resolve a commercial dispute by nearly 3 months.

In Austria a "data highway" for the courts that allows attachments to be sent electronically has produced savings of €4.4 million in postage alone.

What do the Enforcing Contracts indicators measure?

Procedures to enforce a contract (number)

- · Any interaction between the parties in a commercial dispute, or between them and the judge or court officer
- Steps to file the case
- Steps for trial and judgment
- · Steps to enforce the judgment

Time required to complete procedures (calendar days)

- Time to file and serve the case
- Time for trial and obtaining judgment
- Time to enforce the judgment

- No bribes
- Average attorney fees
- · Court costs, including expert fees
- Enforcement costs

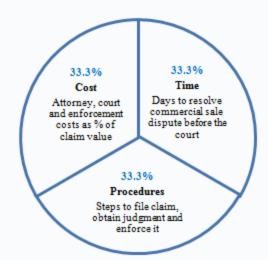
Cost required to complete procedures (% of claim)

Case Study Assumptions

- Seller and Buyer are domestic companies
- Buyer orders custom-made goods, then does not pay
- Seller sues Buyer before competent court
- Value of claim is 200% of GNI per capita
- Seller requests pre-trial attachment to secure claim
- Dispute on quality of the goods requires expert opinion
- Judge decides in favor of Seller, no appeal
- Seller enforces judgment through a public sale of Buyer's movable assets.

Enforcing Contracts: resolving a commercial dispute through the courts

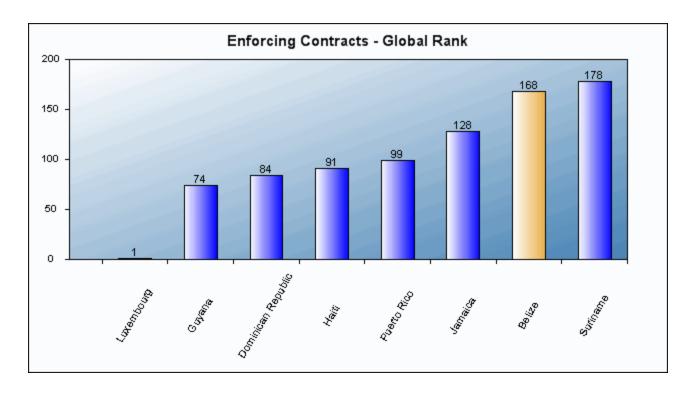
Rankings are based on 3 subindicators



1. Benchmarking Enforcing Contracts Regulations:

Belize is ranked 168 overall for Enforcing Contracts.

Ranking of Belize in Enforcing Contracts - Compared to good practice and selected economies:



The following table shows Enforcing Contracts data for Belize compared to good practice and comparator economies:

Good Practice Economies	Procedures (number)	Time (days)	Cost (% of claim)
Bhutan			0.1
Ireland	20		
Singapore		150	

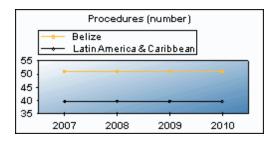
Selected Economy			
Belize	51	892	27.5

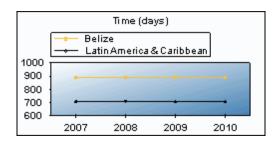
Comparator Economies			
Dominican Republic	34	460	40.9
Guyana	36	581	25.2
Haiti	35	508	42.6
Jamaica	35	655	45.6
Puerto Rico	39	620	25.6
Suriname	44	1715	37.1

2. Historical data: Enforcing Contracts in Belize

Enforcing Contracts data	Doing Business 2008	Doing Business 2009	Doing Business 2010	Doing Business 2011
Rank			168	168
Procedures (number)	51	51	51	51
Time (days)	892	892	892	892
Cost (% of claim)	27.5	27.5	27.5	27.5

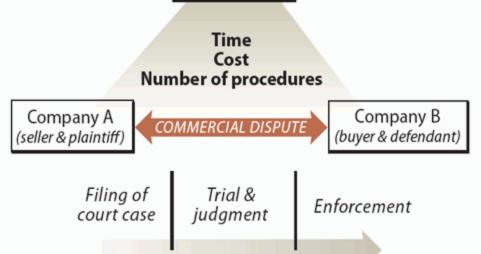
3. The following graphs illustrate the Enforcing Contracts sub indicators in Belize over the past 4 years:







What are the time, cost and number of procedures to resolve a commercial dispute through the courts? Court



This topic looks at the efficiency of contract enforcement in Belize.

Nature of Procedure (2010)	Indicator
Procedures (number)	51
Time (days)	892
Filing and service	30.0
Trial and judgment	562.0
Enforcement of judgment	300.0
Cost (% of claim)*	27.50
Attorney cost (% of claim)	17.5
Court cost (% of claim)	2.0
Enforcement Cost (% of claim)	8.0

Court information: Belize Supreme Court

* Claim assumed to be equivalent to 200% of income per capita.



Closing a Business

A robust bankruptcy system functions as a filter, ensuring the survival of economically efficient companies and reallocating the resources of inefficient ones. Fast and cheap insolvency proceedings result in businesses' speedy return to normal operation and increase returns to creditors. By improving the expectations of creditors and debtors about the outcome of insolvency proceedings, well-functioning insolvency systems can facilitate access to finance, save more viable businesses, and thereby improve growth and sustainability in the economy overall.

Some reform outcomes

A study of the 2005 bankruptcy reform in Brazil found that it had led to an average reduction of 22% in the cost of credit for Brazilian companies, a 39% increase in overall credit and a 79% increase in long-term credit in the economy. The purpose of the reform was to improve creditor protection in insolvency proceedings.

Following the introduction of debtor-in-possession reorganizations in Korea in 2006, the number of reorganization filings increased from 76 in 2006 to 670 in 2009.

What does the Closing a Business indicator measure?

<u>Closing a Business</u>: insolvency proceedings against local company

Time required to recover debt (years)

- · Measured in calendar years
- · Appeals and requests for extension are included

Cost required to recover debt (% of debtor's estate value)

- · Measured as percentage of estate value
- · Court fees
- · Fees of insolvency administrators
- · Lawyers' fees
- Assessors' and auctioneers' fees
- All other fees and costs

Recovery rate for creditors (cents on the dollar)

- · Measures the cents on the dollar recovered by creditors
- · Present value of debt recovered
- · Costs of the insolvency proceedings are deducted
- · Depreciation of furniture is taken into account
- Outcome for the business (survival or not) affects the maximum value that can be recovered

100% Recovery rate

Recovery rate is a function of time, cost and other factors such as lending rate and the likelihood of the business continuing to operate

Case Study Assumptions

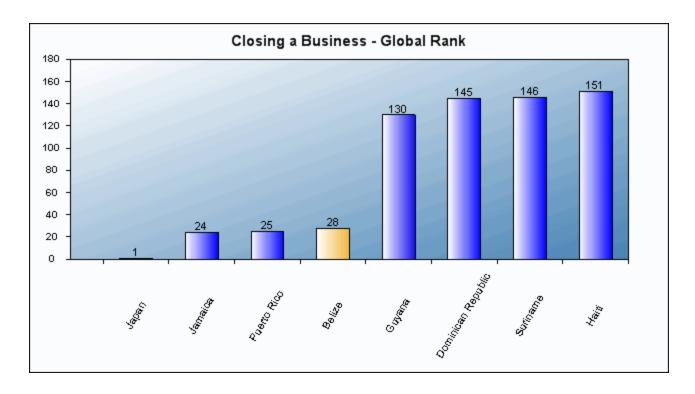
The Company

- is domestically owned
- · is a limited liability company operating a hotel
- operates in the economy's largest business city
- has 201 employees, 1 secured creditor and 50 unsecured creditors
- has a higher value as a going concern and a lower value in a piecemeal sale of assets

1. Benchmarking Closing Business Regulations:

Belize is ranked 28 overall for Closing a Business.

Ranking of Belize in Closing Business - Compared to good practice and selected economies:



The following table shows Closing Business data for Belize compared to good practice and comparator economies:

Good Practice Economics	Recovery rate (cents on the dollar)	Time (years)	Cost (% of estate)
Ireland		0.4	
Japan	92.7		
Singapore*			1

Selected Economy			
Belize	63.6	1.0	23

Comparator Economies	-		
Dominican Republic	9.1	3.5	38
Guyana	17.6	3.0	29
Haiti	6.7	5.7	30
Jamaica	65.1	1.1	18
Puerto Rico	64.7	3.8	8
Suriname	8.7	5.0	30

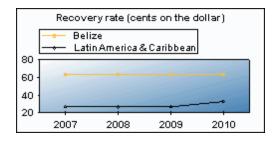
st The following economies are also good practice economies for :

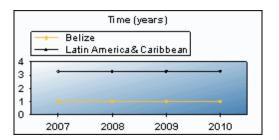
Cost (% of estate): Colombia, Kuwait, Norway

2. Historical data: Closing Business in Belize

Closing a Business data	Doing Business 2008 Doing Business 2010 Doing Business		Doing Business 2011	
Rank			25	28
Time (years)	1.0	1.0	1.0	1.0
Cost (% of estate)	23	23	23	23
Recovery rate (cents on the dollar)	63.5	63.4	63.4	63.6

3. The following graphs illustrate the Closing Business sub indicators in Belize over the past 4 years:







Since 2004 Doing Business has been tracking reforms aimed at simplifying business regulations, strengthening property rights, opening access to credit and enforcing contracts by measuring their impact on 10 indicator sets. * Nearly 1,000 reforms have had an impact on these indicators. *Doing Business 2011*, covering June 2009 to June 2010, reports that 117 economies implemented 216 reforms to make it easier to start a business. 64% of economies measured by Doing Business have reformed this year, focusing on easing business start-up, lightening the tax burden, simplifying import and export regulations and improving credit information systems.

The top 10 most-improved in Doing Business 2011

✓ Positive Change✓ Negative Change	Starting a Business	Dealing with Construction Permits	Registering Property	Credit	Protecting Investors	[axes	Trading Across Borders	Enforcing Contracts	Closing a Business		
Economy	Starting	Dealing Permits	Register	Getting Credit	Protecti	Paying Taxes	Trading	Enforcir	Closing		
Kazakhstan	4	1			4	ı	1				
Rwanda		1		1			1				
Peru	1	1	1				1				
Vietnam	4	1		1							
Cape Verde	4		1			1					
Tajikistan	✓				1	1					
Zambia	4						1	1			
Hungary		1	1			1			1		
Grenada	4		1				1				
Brunei Darussalam	4					1	1				
For Doing Business 2011 Process From Process	the Employi	ng Work	ers inc	licator	is no	ot inclu	ıded i	n the	aggregat	e ease of	doing

Summary of changes to business regulation in top 10 most improved economies in *Doing Business 2011* and selected comparator economies.

Brunei Darussalam

Brunei Darussalam made starting a business easier by improving efficiency at the company registrar and implementing an electronic system for name searches. Brunei Darussalam reduced the corporate income tax rate from 23.5% to 22% while also introducing a lower tax rate for small businesses, ranging from 5.5% to 11%. The introduction of an electronic customs system in Brunei Darussalam made trading easier.

Cape Verde

Cape Verde made start-up easier by eliminating the need for a municipal inspection before a business begins operations and computerizing the system for delivering the municipal license. Cape Verde eased property registration by switching from fees based on a percentage of the property value to lower fixed rates. Cape Verde abolished the stamp duties on sales and checks.

Dominican Republic

The Dominican Republic made it more difficult to start a business by setting a minimum capital requirement of 100,000 Dominican pesos (\$2,855) for its new type of company, sociedad de responsabilidad limitada (limited liability company).

Grenada

Grenada eased business start-up by transferring responsibility for the commercial registry from the courts to the civil administration. The appointment of a registrar focusing only on property cut the time needed to transfer property in Grenada by almost half. Grenada's customs administration made trading faster by simplifying procedures, reducing inspections, improving staff training and enhancing communication with users.

Guyana

Guyana eased business start-up by digitizing company records, which speeded up the process of company name search and reservation. Guyana enhanced access to credit by establishing a regulatory framework that allows the licensing of private credit bureaus and gives borrowers the right to inspect their data. Guyana improved its risk profiling system for customs inspection, reducing physical inspections of shipments and the time to trade.

Haiti

Haiti eased business start-up by eliminating the review by the president's or the prime minister's office of the incorporation act submitted for publication.

Hungary

Hungary implemented a time limit for the issuance of building permits. Hungary reduced the property registration fee by 6% of the property value. Hungary simplified taxes and tax bases. Amendments to Hungary's bankruptcy law encourage insolvent companies to consider reaching agreements with creditors out of court so as to avoid bankruptcy.

Jamaica

Jamaica eased the transfer of property by lowering transfer taxes and fees, offering expedited registration procedures and making information from the company registrar available online.

Kazakhstan

Kazakhstan eased business start-up by reducing the minimum capital requirement to 100 tenge (\$0.70) and eliminating the need to have the memorandum of association and company charter notarized. Kazakhstan made dealing with construction permits easier by implementing a one-stop shop related to technical conditions for utilities. Kazakhstan strengthened investor protections by requiring greater corporate disclosure in company annual reports. Kazakhstan speeded up trade through efforts to modernize customs, including implementation of a risk management system and improvements in customs automation.

Peru

Peru eased business start-up by simplifying the requirements for operating licenses and creating an online one-stop shop for business registration. Peru streamlined construction permitting by implementing administrative

reforms. Peru introduced fast-track procedures at the land registry, cutting by half the time needed to register property. Peru made trading easier by implementing a new web-based electronic data interchange system, risk-based inspections and payment deferrals.

Puerto Rico

Puerto Rico made paying taxes more costly for business by introducing a special surtax of 5% on the tax liability in addition to the normal corporate income tax.

Rwanda

Rwanda made dealing with construction permits easier by passing new building regulations at the end of April 2010 and implementing new time limits for the issuance of various permits. Rwanda enhanced access to credit by allowing borrowers the right to inspect their own credit report and mandating that loans of all sizes be reported to the central bank's public credit registry. Rwanda reduced the number of trade documents required and enhanced its joint border management procedures with Uganda and other neighbors, leading to an improvement in the trade logistics environment.

Tajikistan

Tajikistan made starting a business easier by creating a one-stop shop that consolidates registration with the state and the tax authority. Tajikistan strengthened investor protections by requiring greater corporate disclosure in the annual report and greater access to corporate information for minority investors. Tajikistan lowered its corporate income tax rate.

Vietnam

Vietnam eased company start-up by creating a one-stop shop that combines the processes for obtaining a business license and tax license and by eliminating the need for a seal for company licensing. Vietnam made dealing with construction permits easier by reducing the cost to register newly completed buildings by 50% and transferring the authority to register buildings from local authorities to the Department of National Resources and Environment. Vietnam improved its credit information system by allowing borrowers to examine their own credit report and correct errors.

Zambia

Zambia eased business start-up by eliminating the minimum capital requirement. Zambia eased trade by implementing a one-stop border post with Zimbabwe, launching web-based submission of customs declarations and introducing scanning machines at border posts. Zambia improved contract enforcement by introducing an electronic case management system in the courts that provides electronic referencing of cases, a database of laws, real-time court reporting and public access to court records.

